#### RICHLAND COMMUNITY COLLEGE DISTRICT NO. 537

# **Annual Budget**

FISCAL YEAR 2020



One College Park
Decatur, Illinois 62521
www.richland.edu



Richland Community College is committed to transparency and financial accountability while supporting student success in learning through affordability and access. The Fiscal Year 2020 Budget of Richland Community College begins July 1, 2019, and ends June 30, 2020. The College's budget process focuses on optimizing student success with available resources. This process includes linking the budget requests to other evaluative processes such as program prioritazation, strategic plan priorities and the key results of the College. The budget was developed using the Zero Based Budgeting Model (ZBB).

### **Annual Budget Process**

#### STRATEGIC PLANNING

October
Budget Priorities are
discussed by
Cabinet

November
Staffing additions
are requested from
departments

December
Program
Prioritization results
are reviewed

#### RESOURCE ALLOCATION

January

Budget priorities are finalized and Budget Committee is established February
Funding Request
Submission

Budget request prioritization and recommendations are made

March/April

#### **APPROVAL**

May

Tentative Budget is given to the Board of Trustees and made avalable to the Public

June

Public Hearing and Board Approval

The budget reflects Richland's short- and long-term planning processes. The College's Executive Cabinet identified priorities for the College and the Fiscal Year 2020 budget. The Budget Managers and Budget Committee were tasked with assigning budget funds to initiatives and activities to accomplish these priorities. The following key priorities are reflected in the budget:

- 1. Strengthen Academic Programs: In order to strengthen identified programs, 4 new full-time factulty will be added to the RCC staff. In addition, obsolete or broken classroom and laboratory equipment was identified to be replaced.
- 2. Technology and Building Improvement/Maintenance: In 2019 RCC replaced over 170 individual office computers and replaced computers and technology in 15 classrooms and other meeting spaces. In 2020, the College will continue to replace outdated office, lab and classroom technology. Also 2019, the College began developing a new Facilities Master Plan. The plan will serve as a roadmap for construction activies over the next seveal years.
- 3. Professional Development: Assure that all staff and faculty have resources and training to do their jobs. Continue Partners in Leadership training for all employees and continue to incorporate the PIL priciples into daily culture.
- 4. Expand Workforce Development Training and Community Partnerships: Expand essential skills training and continue the refocus of training in the Workforce Development Department.

#### PRINCIPAL OFFICIALS

#### **Members of the Board of Trustees**

<u>Name</u>	<u>Position</u>	<b>Term Expires</b>
Dr. David Cooprider	Chairman	2025
Bishop Wayne Dunning	Vice Chairman	2023
Randy Prince	Secretary	2021
Bruce Campbell	Trustee	2023
Dale Colee	Trustee	2025
Tom Ritter	Trustee	2021
Vacancy	Trustee	2023
Michaila Long	Student Trustee	2020

#### **Executive Staff of the College**

<u>Name</u>	<u>Position</u>
Dr. Cristobal Valdez	President
Dr. Denise Crews	Vice President, Academic Services
Joe Feinstein	Chief Information Technology Officer
Greg Florian	Vice President, Finance and Administration
Julie Melton	Executive Director, Richland Community College Foundation
Tad Williams	Commander, Macon County Law Enforcement Training Center
Tracy Withrow	Director, Marketing and Public Relations
Dr. Isaac Zúñiga	Vice President, Student Success

#### **VISION, MISSION AND CORE VALUES**

#### **VISION**

To be the best and first choice for education.

#### **MISSION**

To empower individuals through learning and to forge partnerships that grow communities.

#### **CORE VALUES**

Richland has endeavored to identify its Core Values through a series of reflective activities conducted initially through College-wide evaluations and then through the work of a Continuous Improvement Process Team. In the spring of 2003, the College adopted five core values: **C**ommitment, **R**espect, **E**xcellence, **A**ccountability, and **D**iversity.

#### STATEMENT OF PURPOSE

The primary purpose of Richland Community College is to improve the quality of life in Central Illinois by actively serving the educational needs of the people, organizations, and institutions it serves. Richland pledges to provide equal access to education and training for all citizens regardless of race, age, gender, religion, national origin, ethnic background or disability.

Richland achieves its mission and purpose by offering the following programs as outlined in the Public Community College Act:

- The first two years of a baccalaureate/transfer education;
- Occupational/Technical courses, certificates, and degrees leading directly to work;
- Basic educational courses and programs designed to prepare students to engage in college-level study;
- Continuing and community education courses and programs designed to provide and encourage opportunities for lifelong learning;
- Student development programs and services designed to help students identify educational and career goals, set realistic career paths, and develop skills necessary to achieve intellectual and personal growth;
- Academic programs and services that provide supplemental support to both teaching and learning;
- Community education activities and programs that complement, enhance, and contribute to the growth and enrichment of students and the community, both inside and outside of the classroom; and
- Community service activities and programs that promote linkages with business, industry, and governmental agencies designed to meet the changing needs of the market place and promote economic growth in Central Illinois.

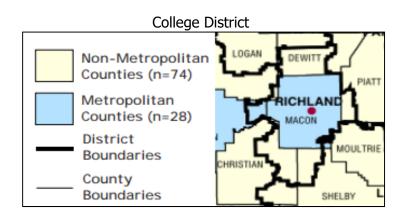
#### INSTITUTIONAL OVERVIEW

Richland Community College is located in Decatur, Illinois. The College serves an eight-county district with a population of approximately 128,800. The majority of Richland's population base resides in Macon and DeWitt Counties. The other counties include Christian, Logan, Moultrie, Piatt, Sangamon, and Shelby. Richland is centrally located within Illinois, three hours south of Chicago, Illinois, and two hours north of St. Louis, Missouri.

In addition to the main campus in Decatur, the College manages a permanent extension center in Clinton, Illinois. The Clinton Center is approximately 25 miles north of the main campus and more accessible to the northern portion or the RCC District.

The District is home to a variety of regional and international companies including Archer Daniels Midland, Caterpillar, Tate & Lyle, Fuyao Glass of Illinois, Mueller Company and Ameren IP. Decatur is the North American headquarters for Archer Daniels Midland Company, recognized as a leader in applied agricultural research. While much of the District's focus is on manufacturing, nearly half of all businesses fall within the service sector, including health care. Decatur is also the home of the Farm Progress Show, held biannually on the campus of Richland Community College.

Richland is centrally located with access to a variety of four-year universities and colleges where graduates can pursue a baccalaureate degree. In addition to Millikin University, a private university located in the city of Decatur, the College also is within a one-hour drive from three public universities – the University of Illinois in Champaign-Urbana, the University of Illinois in Springfield, and Illinois State University in Bloomington-Normal. Private universities in the area include Illinois Wesleyan University, Lincoln College, and Lincoln Christian University.



#### **HISTORY**

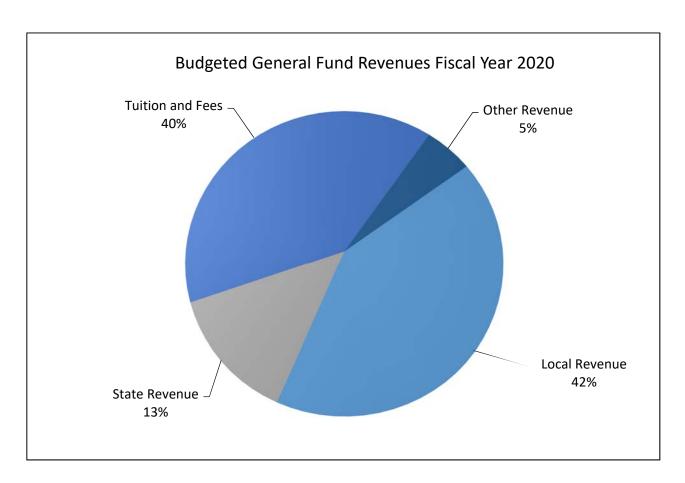
- **1971 -**The Community College of Decatur is established by referendum as a comprehensive two-year institution and is housed in a vacated bank building in downtown Decatur, Illinois. A Board of Trustees is to be the ruling body that governs the College.
- **1975** -The College is re-named Richland Community College to better represent the College's expanded district parameters. Richland expands and moves to a new location in an industrial park a temporary site while a permanent facility is planned.
- **1980 -** Richland Community College Foundation is established.
- **1984 -** Voters approve a bond referendum for the construction of a permanent site.
- **1988** -Richland relocates to a newly constructed campus offering 151,000 square feet on the Northeast corner of Decatur, Illinois. First classes were held in September.
- **1991** -The Weidenbacher Greenhouse is constructed and ready for classes.
- **1992 -** The Shilling Community Education Center is built onto the existing permanent structure, adding an additional square footage of 44,600.
- **2001** -Dr. Gayle Saunders becomes first female President of Richland Community College.
- **2002** -Two additional wings are added to the campus. The Schrodt Health Education Center and the Scherer Industrial Technology wing add 50,000 square feet to the College.
- **2005** -Richland opens classrooms at the new Hope Academy Center in central Decatur Brush College, LLC, is created and the first Farm Progress Show is held at Progress City USA.
- **2007** -Richland hosts the Farm Progress Show in Progress City, USA. Ground is broken for the Early Childhood Classroom and Fitness Center.
- 2007 The Dwayne O Andreas Agribusiness Center is dedicated in November.
- 2009 In January, the Fairview Park Plaza Center opens as a site for credit and non-credit classes.
- 2009 The Adele P. Glenn Academy of Early Childhood Education is dedicated in April.
- 2009 The Center for Sustainability and Innovation opens in July.
- **2009** -In August, the wind turbine starts operation; it is dedicated in September.
- **2010** -The first graduates of the Culinary Arts Institute participate in Commencement.
- **2010** -The Richland Foundation announces that it had reached its Major Gifts Campaign goal of \$17 million.

- -The Mathematics Enrichment Center is dedicated with funding from the James Millikin Trust.
- -Richland is notified by the U.S. Green Building Council that the Center for Sustainability In addition, Innovation has received the Leadership in Energy and Environmental Design (LEED) Platinum designation.
- Richland is notified by the Association for the Advancement of Sustainability in Higher Education that the College has been awarded a STARS Bronze Institute based on its accomplishments in campus sustainability.
- Richland completes the installation of the New Energy Management System, involving a total replacement of the College's heating and cooling systems.
- Richland is designated as a "tree campus" by the National Arbor Day Foundation.
- A state-of-the-art National Sequestration Education Center is opened in partnership with Archer Daniels Midland.
- Richland Transfer Academy opens.
- Richland is recognized as a finalist for 2013 American Association of Community Colleges Award of Excellence in the Outstanding College/Corporate Partnership category.
- The groundbreaking is held for the Workforce Development Institute.
- The permanent location of the Clinton Higher Education Center opens.
- **2014** Heartland Technical Academy moves its high school classes to the Richland Community College campus and expands the dual credit partnership with the College.
- The Culinary Art Institute restaurant Bistro 537 opens.
- The Workforce Development Institute is completed.
- The groundbreaking is held for the Student Success Center.
- **2017** Richland partners with the Illinois Law Enforcement Training Standards Board to operate the Macon County Law Enforcement Training Center.
- **2018** The Carroll Center for Innovative Learning opens. The Center offers flexible learning environments that promote both project learning and real-world problem solving.
- **2018** The Student Success Center building project is completed, allowing for a One Stop Solution Center for students registering and attending Richland.

#### **GENERAL FUND**

The General Fund consists of the Education Fund and the Operations & Maintenance Fund. These funds are used to account for all revenues and expenditures related to the educational and operational functions of the College. Revenue for the General Fund comes from local property taxes, state government, tuition and fees, and other sources of revenue such as facility rental and investment income.

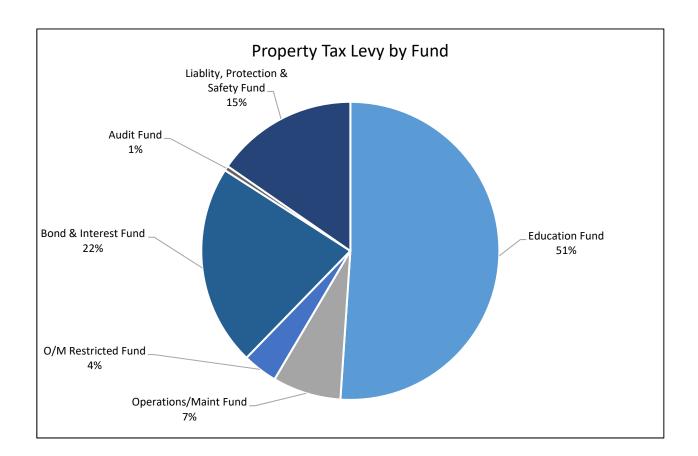
Source	019 Budget rrent Year)	FY	2020 Budget	Increase / (Decrease)
Local Revenue	\$ 7,212,180	\$	7,321,106	\$ 108,926
State Revenue	\$ 2,275,420	\$	2,341,120	\$ 65,700
Tuition and Fees	\$ 6,657,436	\$	7,070,877	\$ 413,441
Other Revenue	\$ 823,465	\$	937,500	\$ 114,035
Total	\$ 16,968,501	\$	17,670,603	\$ 702,102



Note: Only \$637,832 or 4% of State Revenue is budgeted for expenditure in the budget.

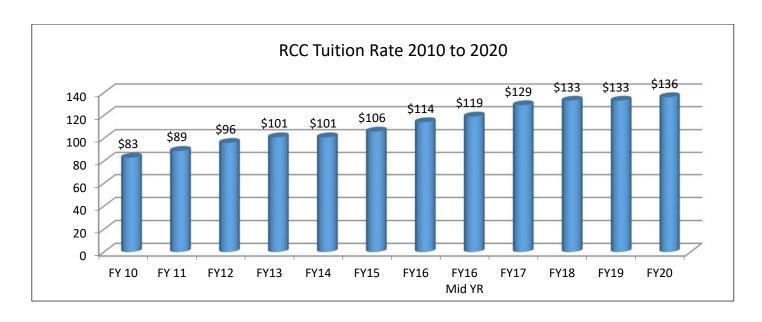
#### **PROPERTY TAXES**

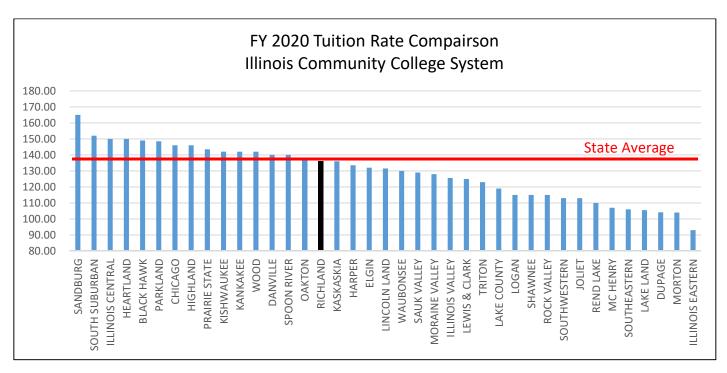
As part of the annual budget process, the Board of Trustees adopts a tax levy resolution in December to be collected in the next fiscal year. The tax levy funds 58% of operations of the College.



#### **TUITION**

Richland's vision is to be the best and first choice for education. A key component to achieving this goal is to provide an accessible and affordable education, accomplished by keeping tuition as low as possible without impairing the quality or integrity of College programs and services. Richland's current in-district tuition rate is \$136.00 per credit hour. The College has made small tuition rate increases to maintain the quality of services provided but continues to remain below the state average.

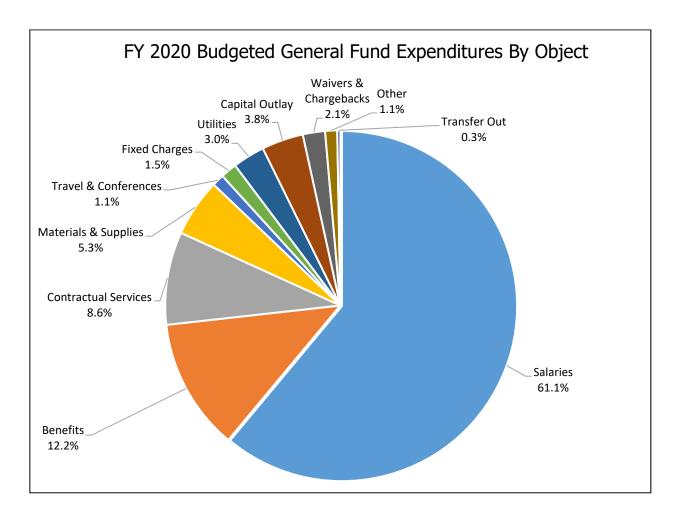




The budget for fiscal year 2020 was developed with the assumption that Richland will realize a 1% growth in credit hour enrollment over fiscal year 2019. The coaching model implemented by the Student Success Division along with other initiatives are anticipated to help achieve this goal.

#### **GENERAL FUND EXPENDITURES**

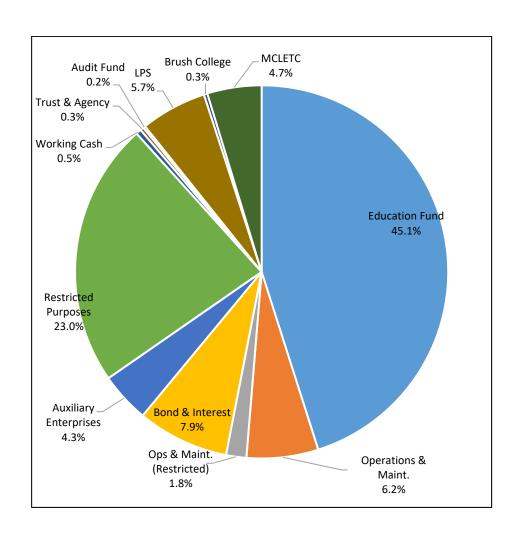
Object	FY 2020 Budget
Salaries	\$ 10,118,826
Benefits	2,018,079
Contractual Services	1,421,204
Materials & Supplies	882,676
Travel & Conferences	185,683
Fixed Charges	247,505
Utilities	491,235
Capital Outlay	637,832
Waivers & Chargebacks	340,000
Other	184,360
Transfer Out	46,570
Budget Contingency	1,096,633
Total	<b>\$ 17,670,603</b>



## BUDGETED EXPENDITURES ALL FUNDS

FY 2020
Budget
\$ 15,539,791
2,130,812
1,463,708
2,734,693
1,489,548
7,878,976
160,000
99,055
66,731
1,956,779
104,565
1,613,826
\$ 35,238,484

<sup>\*</sup>Fund balance appropriations are included here.



## Operations and Maintenance Fund (Restricted)

Expenditures accounted for in this fund are typically nonrecurring capital items and often relate to projects that take more than a year to complete.

Bond and Interest Fund This fund is used to account for payment of principal, interest and related charges on any outstanding long-term debt.

Auxiliary Enterprises Fund This fund is used to record revenues and expenditures related to providing services to students, faculty, staff and the public for which a fee is charged that is intended to recover associated costs.

Restricted Purposes Fund This fund is used to account for monies that have restrictions pertaining to their use, such as grants and financial aid.

Trust and Agency Fund This fund is used to account for monies that the College serves as fiscal custodian, such as student clubs.

## Liability, Protection & Safety Fund

This fund is used for expenditures related to risk management activities that make the College safer.

#### **MAJOR CAPITAL PROJECTS AND EQUIPMENT**

Through the Facilities Department maintenace program and the Master Plan draft, several capital projects have been identifed for funding in this budget. The Fiscal Year 2020 budget has funded \$1,823,258 in capital projects.

#### **CAPITAL PROJECTS**

Project Description	Amount	Funding Source
Outside Entry Door Replacement throughout		
Campus	\$99,000	Operations & Maintenance Fund (Restricted)
Outside Door Replacement at Bistro	\$23,000	Operations & Maintenance Fund
Scherer Industrial Wing Sidewalk Replacement	\$35,000	Protection Health Safety Funds
Masonry and Sealant Replacement and Repairs	\$10,000	Protection Health Safety Funds
Roof Replacement and Repair	\$828,074	ICCB/CDB (75%) O&M Fd Restricted (25%)
Parking Lot Repairs and Joint Sealing	\$62,000	Operations & Maintenance Fund
Carpet Replacement	\$30,000	Operations & Maintenance Fund
Hort/Agriculture Classroom Modernization	\$21,600	Operations & Maintenance Fund
LED Lighting Relacement	\$10,400	Operations & Maintenance Fund
		Operations & Maintenance Fund
Directional / Wayfinding Signage	\$88,574	(Infrastructure Fee)
North End Grounds Outdoor Student Space	\$18,000	Operations & Maintenance Fund

Continuing From Prior Year Project Description	Amount	Funding Source
Replace HVAC System in Center Core	\$302,200	Protection Health Safety Funds
Cyber Security Classroom Modifications	\$112,000	Protection Health Safety Funds
Handrails in Stair Towers to ADA standards	\$183,410	ICCB/CDB (75%) O&M Fd Restricted (25%)

During the development of the budget, capital equipment purchase requests were prioritized and submitted by Budget Managers. These requests were reviewed by the Budget Committee and other administrative staff. Richland has budgeted \$774,996 to replace and upgrade aging furniture in classrooms and student areas, outdated technology in classrooms and offices, and other aging or broken equipment.

#### **EQUIPMENT**

Planed Equipment Purchases								
Division	2020 Request	General Fund	Grants/Other Sources	Total				
Auxiliary Services	\$119,500	\$108,000	\$11,500	\$119,500				
Health Professions	218,797	17,600	69,997	87,597				
Math, Science & Business	168,953	82,958	46,896	129,854				
Administration & Operations	573,945	438,045	0.00	437,700				
Total	\$1,083,295	\$646,603	\$128,393	\$774,996				

#### Equipment Funding Plan Fiscal Year 2020

	Equipment Description	Qty Reg	Funding Source		General Fund	G	Frants & Othe Sources
	Equipment Description	, ACY	Source		Concrair and		Sources
Agriculture/Horticulture	Camera and Alarm System for Greenhouse	1	General Fd	\$	800.00		
	Red Dragon Multi-Purpose Flamer	1	Perkins	\$	800.00	\$ <b>\$</b>	1,000.0
12520	Ag/Horticulture Subtotal			Þ	800.00	Þ	1,000.0
Biology	Chemical Refrigerator	1	General Fd		1,550.00		
2,	Binocular Microscopes	26	General Fd		30,608.00		
11556	Biology Subtotal			\$	32,158.00	\$	-
D - 0'	Drafting Lab Computer Replacement	20	Perkins			\$	30,000.00
Draiting	3D Printer	1	Perkins			\$	3,350.0
11556	Drafting Subtotal			\$	-	\$	33,350.00
	Cybersecurity Lab Laptops and Virtual Server	1	General Fd	\$	50,000.00	I	
Information Technology				т	,		
12409	Information Technology Subtotal			\$	50,000.00	\$	-
Heating/Air Conditioning	Single Phase and Three Phase Units for Lab	3	Perkins			\$	5,277.0
Technology	Single Fridse and Trifee Fridse Offics for Lab	,	FCIKIIIS			P	3,277.00
	Heating/Air Conditioning Subtotal			\$	-	\$	5,277.0
Automotivo Programa	Laser Headlamp Aimer Micropod (AUTO/CRT)	1	Perkins			\$	1,153.00
	OTC 4240 King Pin Pusher (DMHT) Personal Fresh Air Respirator System	1	Perkins Perkins			\$	1,938.00 2,695.00
13510/13511/13513	Automotive Programs Subtotal	1	i CINIIS	\$	-	\$	<b>5,786.0</b>
.,,							
Welding Technology	Grinder The action College Col	1	Perkins			\$	675.0
13539	Tungsten Grinder Welding Technology Subtotal	1	Perkins	\$	-	\$ <b>\$</b>	808.0 <b>1,483.0</b>
15555	Welding recimiology Subtotal			Ψ		Ψ	1/10510
5 ,	Pulse Oximiter	4	Perkins			\$	2,000.0
	SimMan ALS Manikin	1	Perkins	+	-	\$	30,000.00
14559	EMS Subtotal			\$	-	<b>&gt;</b>	32,000.00
Curaigal Tachnalogy	Surgical Instruments for Trays	1	Perkins			\$	847.0
Surgical Technology							
14557	Surgical Tech Subtotal			\$	-	\$	847.0
	Automatic Exposure Control Kit	1	Perkins				8,500.0
Radiography	Digital Imaging Equipment for New Xray Unit	1	Perkins				28,650.0
14555	Radiography Subtotal			\$	-	\$	37,150.00
	Folding Chairs for Salons & Classrooms	480	General Fd	\$	24,000.00		
Continuing and	Storage/Set Up Cart for Chairs	8	General Fd	\$	4,000.00		
	Shilling Lobby Furniture		General Fd	\$	80,000.00		
	Cont. & Prof Education Subtotal			\$	108,000.00	\$	-
Bistro 537/Café at	Blenders & Mixers		Perkins			\$	5,500.0
	Double Stack Convection Oven (Replacement)	1	Aux Profit			\$	6,000.00
	Bistro/Café at Richland Subtotal			\$	-	\$	11,500.00
	John Dooro HDV61E E Catar	۱ ၁	Conoral Ed	4	10 000 00		
Maintenance	John Deere HPX615 E Gator Dump Truck	2	General Fd General Fd	\$	10,000.00 120,000.00		
71710		_	- Control and a		130,000.00	\$	-
Grounds	Front Mount Mower w/Deck,Blade & Brush Zero Turn Mower	2	General Fd General Fd	\$	84,000.00 10,100.00		
73730		1	General Fu	\$	94,100.00		-
73730				Т	2 1,200.00	Τ.	
	Task Chairs for W117 & W124 Computer Labs	50	General Fd	\$	5,250.00		
General College Use	Task Chairs for LRC	20	General Fd	\$	2,100.00		
86860	General College Use Subtotal			\$	7,350.00	\$	_
	Constant Contract Con						
	Simga 85mm Canon Lens	1	General Fd		\$1,200.00		-
Marketing	Wacom Intuous M, BT Black Tablet	1	General Fd		\$200.00		
83835	CyberSync Trigger Photo System  Marketing Subtotal		General Fd		\$145.00 <b>\$1,545.00</b>		
05055	Figure Controlling Cubicities				7 4/5 75100	_ ~	
	Administrative Machines		General Fd		65,000.00		
		1	General Fd	\$	90,000.00		
	Classroom/Lab Upgrades				E 0E0 00		
Technical Services	Classroom/Lab Upgrades Copier for Foundation		General Fd	\$	5,050.00 17,600.00		
Technical Services	Classroom/Lab Upgrades				5,050.00 17,600.00 45,000.00		
Technical Services	Classroom/Lab Upgrades Copier for Foundation Mobile Testing Laptop Lab for Nursing		General Fd General Fd	\$ \$	17,600.00	\$	-

### Richland Community College Summary of Fiscal Year 2020 Budget by Fund

	General Funds		Spec	ial Revenue F	unds	<b>Debt Service Fund</b>
	Education Fund	Operations and Maintenance Fund	Restricted Purposes Fund	Audit Fund	Liability Protection and Settlement Fund	Bond and Interest Fund
Beginning Fund Balance *	\$3,531,612	\$790,199	\$0	\$54,581	\$1,190,361	\$58,827
Revenues**	15,539,791	2,130,812	7,878,976	66,731	1,956,779	2,734,693
Expenditures***	(14,399,737)	(2,127,663)	(7,872,976)	(54,620)	(1,531,881)	(2,734,693)
Net Operating Transfers	(40,570)	0	(6,000)	0	0	0
Ending Fund Balance	\$4,631,096	\$793,348	\$0	\$66,692	\$1,615,259	\$58,827

	Capital Projects Fund	Pro	prietary Funds	<b>;</b>	Fiduc	iary Funds	
	Operations & Maintenance Fund (Restricted)	Auxiliary Enterprises Fund	Brush College LLC	Macon Co. Law Enforcement Training Ctr	Working Cash Fund	Trust and Agency Fund	Totals
Beginning Fund Balance *	\$1,537,703	\$57,095	\$1,006,126	\$66,401	\$8,349,893	\$0	\$16,642,798
Revenues**	1,126,646	1,442,978	70,750	1,613,826	160,000	99,055	\$34,821,037
Expenditures***	(1,463,708)	(1,484,881)	(104,565)	(1,503,104)	(160,000)	(99,055)	(\$33,536,883)
Net Operating Transfers	0	46,570	0	0	0	0	\$0
Ending Fund Balance	\$1,200,641	\$61,762	\$972,311	\$177,123	\$8,349,893	\$0	\$17,926,952

<sup>\*</sup>Estimated

<sup>\*\*</sup>Does not include Fund Balance Appropriations \*\*\*Does not include Budget Contingency



#### **Education Fund**

		Revenues			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Student Tuition & Fees					
Chargeback	\$6,227	\$2,533	\$0	\$0	\$0
Tuition-Credit	\$5,625,671	\$5,861,605	\$5,765,209	\$5,247,427	\$5,656,032
Various Fees	\$723,002	\$655,594	\$698,277	\$805,285	\$823,194
	\$6,354,900	\$6,519,732	\$6,463,487	\$6,052,712	\$6,479,226
Local Government Sources	1 - 7	1 - 7 7 -	1-77	1 - 7 7	1-, -,
Current Taxes	\$6,077,182	\$6,148,837	\$6,257,535	\$6,295,445	\$6,391,484
Interest on Taxes	\$300	\$708	\$743	\$600	\$600
	\$6,077,482	\$6,149,545	\$6,258,278	\$6,296,045	\$6,392,084
State Government Sources			. , .	. , ,	
ICCB CTE Formula Grant	\$0	\$408,234	\$226,810	\$250,500	\$234,450
ICCB Credit Hour Grants	\$433,400	\$1,927,790	\$1,666,305	\$1,694,920	\$1,508,096
ICCB Equalization Grant	\$50,000	\$41,230	\$50,000	\$50,000	\$50,000
Replacement Taxes	\$445,778	\$521,859	\$385,224	\$280,000	\$280,000
	\$929,178	\$2,899,113	\$2,328,340	\$2,275,420	\$2,072,546
Investment Revenue					
Investment Revenue	\$2,010	\$7,131	\$24,718	\$17,800	\$54,650
	\$2,010	\$7,131	\$24,718	\$17,800	\$54,650
Other Revenue					
Bond Proceeds	\$0	\$366,617	\$0	\$0	\$0
Other Revenue	\$334,873	\$508,377	\$332,795	\$351,266	\$381,285
Transfer In	\$9,713	\$65,587	\$105,829	\$50,000	\$160,000
	\$344,586	\$940,581	\$438,624	\$401,266	\$541,285
<b>Education Fund Revenues</b>	\$13,708,155	\$16,516,102	\$15,513,446	\$15,043,243	\$15,539,791

	E	xpenditures			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Academic Support					
Salaries	\$339,541	\$328,614	\$275,051	\$307,633	\$321,215
Employee Benefits	\$85,964	\$92,257	\$75,214	\$68,742	\$96,058
Contractual Services	\$3,593	\$1,973	\$3,334	\$10,876	\$5,592
Materials & Supplies	\$194,264	\$202,147	\$213,516	\$242,109	\$282,286
Conference & Meeting Exp	\$714	\$1,211	\$4,190	\$9,267	\$8,280
Utilities	\$12,005	\$9,880	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$1,797	\$0	\$0
	\$636,081	\$636,083	\$573,102	\$638,627	\$713,431
Institutional Support					
Salaries	\$2,255,645	\$2,314,482	\$1,539,541	\$1,683,662	\$1,846,584
Employee Benefits	\$509,372	\$668,711	\$548,395	\$495,637	\$498,415
Contractual Services	\$281,769	\$291,220	\$329,992	\$525,758	\$480,817
Materials & Supplies	\$256,236	\$178,699	\$184,872	\$165,095	\$192,420
Conference & Meeting Exp	\$56,602	\$69,432	\$64,147	\$78,916	\$99,145
Fixed Charges	\$75,164	\$67,069	\$113,188	\$115,400	\$104,495
Utilities	\$1,548	\$3,463	\$2,940	\$2,940	\$4,260
Capital Outlay	\$0	\$138,705	\$10,348	\$429,460	\$526,258
Other Expense	\$149,213	\$121,158	\$77,130	\$169,006	\$184,360
	\$3,585,549	\$3,852,939	\$2,870,554	\$3,665,874	\$3,936,754
Instruction					
Salaries	\$6,895,829	\$6,468,762	\$6,309,219	\$6,528,598	\$6,646,510
Employee Benefits	\$1,136,524	\$1,101,623	\$1,051,391	\$1,011,370	\$1,063,986



#### **Education Fund**

Instruction					
Contractual Services	\$17,276	\$23,737	\$33,923	\$51,401	\$78,140
Materials & Supplies	\$166,941	\$125,017	\$105,180	\$178,805	\$212,646
Conference & Meeting Exp	\$16,838	\$10,606	\$19,517	\$45,124	\$45,989
Capital Outlay	\$0	\$0	\$0	\$14,940	\$0
	\$8,233,408	\$7,729,745	\$7,519,230	\$7,830,238	\$8,047,271
Public Service					
Salaries	\$2,899	\$0	\$260	\$0	\$89,085
Employee Benefits	\$0	\$0	\$0	\$0	\$25,313
Contractual Services	\$825	\$0	\$125	\$125	\$125
Materials & Supplies	\$1,381	\$0	\$725	\$500	\$1,500
Conference & Meeting Exp	\$0	\$0	\$0	\$0	\$5,250
Utilities	\$0	\$0	\$0	\$0	\$720
	\$5,106	\$0	\$1,110	\$625	\$121,993
Scholarships & Waivers					
Contractual Services	\$0	-\$170	\$0	\$0	\$0
Other Expense	\$249,898	\$208,261	\$171,160	\$240,000	\$240,000
Chargeback Expense	\$18,795	\$49,795	\$0	\$0	\$0
Tuition Adjustments	\$504,088	\$412,751	\$222,106	\$275,000	\$100,000
	\$772,781	\$670,638	\$393,266	\$515,000	\$340,000
Student Services					
Salaries	\$1,088,793	\$1,060,548	\$871,469	\$924,971	\$920,259
Employee Benefits	\$248,761	\$239,013	\$209,783	\$327,838	\$232,016
Contractual Services	\$498	\$109	\$7,619	\$800	\$5,180
Materials & Supplies	\$53,840	\$33,642	\$39,106	\$58,288	\$55,814
Conference & Meeting Exp	\$2,698	\$4,230	\$10,974	\$28,721	\$27,019
Utilities	\$600	\$0	\$0	\$0	\$0
	\$1,395,190	\$1,337,542	\$1,138,951	\$1,340,618	\$1,240,288
Transfers & Contingency					
Transfers	\$214,794	\$399,840	\$69,820	\$17,200	\$46,570
Budget Contingency	\$0	\$0	\$0	\$1,035,061	\$1,093,484
	\$214,794	\$399,840	\$69,820	\$1,052,261	\$1,140,054
<b>Education Fund Expenditures</b>	\$14,842,909	\$14,626,786	\$12,566,033	\$15,043,243	\$15,539,791



#### **Operations & Maintenance Fund**

	Revenues					
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget	
Student Tuition & Fees						
Tuition-Credit	\$538,371	\$432,202	\$326,254	\$522,120	\$507,077	
Various Fees	\$102,392	\$109,375	\$82,814	\$82,604	\$84,574	
	\$640,763	\$541,577	\$409,068	\$604,724	\$591,651	
Local Government Sources	70.07.00	7-1-/	4 100/000	7	700-700-	
Current Taxes	\$883,801	\$894,317	\$911,925	\$916,035	\$928,772	
Interest on Taxes	\$44	\$103	\$105	\$100	\$250	
	\$883,844	\$894,420	\$912,030	\$916,135	\$929,022	
State Government Sources				. ,		
ICCB Credit Hour Grants	\$47,133	\$0	\$0	\$0	\$268,574	
	\$47,133	\$0	\$0	\$0	\$268,574	
Other Revenue		•	·	•	. ,	
Facility Rental	\$237,232	\$239,818	\$270,487	\$265,291	\$264,805	
Other Revenue	\$404,456	\$122,849	\$165,326	\$139,108	\$76,760	
	\$641,688	\$362,667	\$435,813	\$404,399	\$341,565	
Operations & Maintenance Revenues	\$2,213,429	\$1,798,663	\$1,756,912	\$1,925,258	\$2,130,812	

		Expenditures				
	1516	1617	1819	1920		
	Actual	Actual	Actual	Budget	Budget	
Expenses						
Salaries	\$349,820	\$268,080	\$174,354	\$170,344	\$295,173	
Employee Benefits	\$102,389	\$84,620	\$39,137	\$41,936	\$102,291	
Contractual Services	\$477,420	\$532,637	\$554,599	\$852,420	\$851,350	
Materials & Supplies	\$134,706	\$83,534	\$113,423	\$110,680	\$138,010	
Conference & Meeting Exp	\$153	\$150	\$54	\$0	\$0	
Fixed Charges	\$241,268	\$320,900	\$282,253	\$258,235	\$143,010	
Utilities	\$491,831	\$494,335	\$510,062	\$450,120	\$486,255	
Capital Outlay	\$269,399	\$2,075	\$48,907	\$20,000	\$111,574	
	\$2,066,986	\$1,786,331	\$1,722,788	\$1,903,735	\$2,127,663	
Public Safety						
Salaries	\$4,499	\$2,122	\$2,468	\$2,645	\$0	
Employee Benefits	\$2,915	\$2,718	\$1,053	\$64	\$0	
Contractual Services	\$10,374	\$9,013	\$11,480	\$8,063	\$0	
Materials & Supplies	\$1,506	\$873	\$1,255	\$2,645	\$0	
Conference & Meeting Exp	\$168	\$52	\$780	\$3,022	\$0	
	\$19,462	\$14,778	\$17,036	\$16,439	<del></del>	
Transfers & Contingency						
Budget Contingency	\$0	\$0	\$0	\$5,084	\$3,149	
	\$0	\$0	<del></del>	\$5,084	\$3,149	
Operations & Maintenance Expenditures	\$2,086,448	\$1,801,109	\$1,739,824	\$1,925,258	\$2,130,812	



#### **Operations & Maintenance Fund (Restricted)**

		Revenues			
	1516	1617	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Local Government Sources					
Current Taxes	\$0	\$0	\$321,406	\$461,258	\$472,856
Interest on Taxes	\$0	\$0	\$37	\$25	\$50
	<del></del>	\$0	\$321,443	\$461,283	\$472,906
Investment Revenue	·	·			
Int on Cash/IL Funds Acc	\$684	\$3,009	\$14,843	\$8,000	\$9,000
Interest on Investments	\$517	\$30	\$0	\$0	\$0
	\$1,201	\$3,038	\$14,843	\$8,000	\$9,000
Other Revenue					
Bond Proceeds	\$0	\$363,383	\$80,976	\$0	\$0
FundBalanceAppropriation	\$0	\$0	\$0	\$92,000	\$337,062
Gifts/Donations	\$435,386	\$698,471	\$2,930,226	\$0	\$0
Grants Revenue	\$0	\$2,793	\$0	\$0	\$644,740
Proceeds-L/T Lease Cap.	\$0	\$0	\$134,110	\$0	\$0
Reimbursed Expenditures	\$13,032	\$0	\$0	\$0	\$0
Revenue-Misc/OtherSource	\$0	\$0	\$25,391	\$0	\$0
Transfer In	\$0	\$0	\$141,135	\$0	\$0
	\$448,418	\$1,064,647	\$3,311,839	\$92,000	\$981,802
Oper & Maint Restricted Revenues	\$449,619	\$1,067,686	\$3,648,125	\$561,283	\$1,463,708
	E	Expenditures			
	1516	1617	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Expenses					
Contractual Services	\$9,870	\$9,304	\$84,888	\$25,000	\$0
Materials & Supplies	\$5,353	\$0	\$9,312	\$45,000	\$0
Capital Outlay	\$1,119,784	\$772,195	\$3,853,157	\$491,283	\$1,463,708
Capital Outlay	\$1,135,007	\$781,499	\$3,947,356	\$561,283	\$1,463,708
Transfers & Contingency	+ = / = = = /	4, 52, .33	45,5 ,555	7552,255	4-7.557766
Transfers	\$0	\$0	\$141,135	\$0	\$0
	\$0 \$0	<u>\$0</u> \$0	\$141,135	\$0 \$0	\$0
Oper & Maint Restricted	\$1,135,007	\$781,499	\$4,088,492	\$561,283	\$1,463,708

Expenditures



#### **Bond & Interest Fund**

		Revenues			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Local Government Sources					
Current Taxes	\$2,403,248	\$3,294,897	\$3,311,750	\$3,385,035	\$2,731,143
Interest on Taxes	\$119	\$380	\$383	\$375	\$750
_	\$2,403,367	\$3,295,277	\$3,312,133	\$3,385,410	\$2,731,893
Investment Revenue	+=/ ··-/·	4-7-2-7-1	40/0==/==0	4-//	<del>+-//</del>
Int on Cash/IL Funds Acc	\$512	\$3,868	\$7,858	\$3,008	\$2,800
	\$512	\$3,868	\$7,858	\$3,008	\$2,800
Other Revenue					
Bond Proceeds	\$0	\$0	\$739,024	\$0	\$0
FundBalanceAppropriation	\$0	\$0	\$0	\$2,000	\$0
	<u>\$0</u>	<u>\$0</u>	\$739,024	\$2,000	\$0
Bond & Interest Fund Revenues	\$2,403,879	\$3,299,145	\$4,059,015	\$3,390,418	\$2,734,693
	E	Expenditures			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Bond & Interest					
Fixed Charges	\$2,421,076	\$3,285,856	\$4,040,871	\$3,379,528	\$2,732,693
Other Expense	\$2,500	\$3,000	\$2,500	\$3,000	\$2,000
Budget Contingency	\$0	\$0	\$0	\$7,890	\$0
=	\$2,423,576	\$3,288,856	\$4,043,371	\$3,390,418	\$2,734,693
Bond & Interest Fund Expenditures	\$2,423,576	\$3,288,856	\$4,043,371	\$3,390,418	\$2,734,693



#### **Auxiliary Enterprises Fund**

		Revenue	es		
	1516	1617	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Student Tuition & Fees					
Fitness Membership Fees	\$21,599	\$16,630	\$76,286	\$61,953	\$66,430
Fitness Tuition	\$19,160	\$13,559	\$11,495	\$10,000	\$6,800
<del>-</del>	\$40,759	\$30,189	\$87,781	\$71,953	\$73,230
Customized Training	, ,	. ,	, ,	, ,	, ,
CPED Contract Revenue	\$62,323	\$53,042	\$62,964	\$55,650	\$53,000
CPED Credit Revenue	\$342,423	\$343,706	\$340,699	\$322,000	\$340,000
CPED Non-Credit Revenue	\$142,148	\$118,194	\$108,983	\$93,500	\$106,500
Fitness Ctr Contracual	\$0	\$0	\$900	\$0	\$0
<del>-</del>	\$546,894	\$514,941	\$513,546	\$471,150	\$499,500
State Government Sources	, ,	, ,	, ,	, ,	, ,
ICCB Credit Hour Grants	\$29,017	\$0	\$0	\$0	\$0
<del>-</del>	\$29,017	\$0	\$0	\$0	\$0
Auxiliary Enterprises	1 -7-		1 -	1 -	
Airline Catering	\$0	\$0	\$3,965	\$2,000	\$3,000
Catering Revenue	\$0	\$0	\$294,842	\$378,500	\$475,000
Sales Revenue	\$124,531	\$105,052	\$247,819	\$327,750	\$272,485
Special Event Revenue	\$98,732	\$74,489	\$52,913	\$38,000	\$33,885
Theatre Ticket Revenue	\$1,176	\$1,947	\$0	\$0	\$0
Vending Service Revenue	\$13,832	\$13,201	\$12,149	\$10,000	\$10,000
<del></del>	\$238,271	\$194,689	\$611,689	\$756,250	\$794,370
Investment Revenue		. ,		, ,	
Int on Cash/IL Funds Acc	\$374	\$1,392	\$4,582	\$2,033	\$5,000
<del>-</del>	\$374	\$1,392	\$4,582	\$2,033	\$5,000
Other Revenue	,	. ,	, ,	, ,	, ,
Facility Rental	\$34,396	\$28,356	\$29,530	\$22,000	\$28,000
CCRS Paid Revenue	\$11,012	\$11,088	\$0	\$0	\$0
Child Care Revenue	\$114,059	\$89,577	\$0	\$0	\$0
Child Care Transfer Rev	\$83,162	\$60,738	\$0	\$0	\$0
Copy Center Fees	\$72,515	\$26,533	\$0	\$0	\$0
Customer Appreciation	\$0	\$0	\$8,327	\$6,850	\$7,000
FundBalanceAppropriation	\$0	\$0	\$0	\$19,531	\$14,565
Gifts/Donations	\$0	\$0	\$15,000	\$0	\$20,000
Reimbursed Expenditures	\$47,960	\$0	\$14,897	\$0	\$0
Revenue-Contractual	\$5,390	\$4,546	\$3,402	\$4,000	\$1,313
Revenue-Misc/OtherSource	\$11,051	\$7,495	\$236	\$23,420	\$0
Transfer In	\$101,295	\$415,734	\$114,425	\$21,573	\$46,570
	\$480,839	\$644,065	\$185,817	\$97,374	\$117,448
Auxiliary Enterprises Revenues	\$1,336,154	\$1,385,276	\$1,403,414	\$1,398,760	\$1,489,548

	E	xpenditures			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Childcare Services					
Salaries	\$139,141	\$114,620	\$0	\$0	\$0
Employee Benefits	\$45,388	\$28,014	\$0	\$0	\$0
Contractual Services	\$22,371	\$17,238	\$0	\$0	\$0
Materials & Supplies	\$506	-\$1,151	\$0	\$0	\$0
Conference & Meeting Exp	\$152	\$0	\$0	\$0	\$0
Other Expense	\$0	\$2,682	\$0	\$0	\$0
	\$207,559	\$161,403	\$0	\$0	\$0
Institutional Support		·			



#### **Auxiliary Enterprises Fund**

Institutional Support					
Materials & Supplies	\$26,847	\$10,240	\$0	\$0	\$0
Fixed Charges	\$45,991	\$37,531	\$0	\$0	\$0
Capital Outlay	\$10,333	\$10,333	\$10,333	\$10,333	\$10,333
	\$83,172	\$58,104	\$10,333	\$10,333	\$10,333
Instruction					
Salaries	\$224,941	\$218,735	\$222,898	\$196,219	\$228,323
Employee Benefits	\$40,345	\$33,524	\$42,691	\$45,629	\$41,892
Contractual Services	\$29,829	\$35,556	\$39,506	\$32,150	\$37,775
Materials & Supplies	\$46,901	\$46,164	\$24,100	\$62,333	\$44,745
Conference & Meeting Exp	\$660	\$1,221	\$2,251	\$2,265	\$3,350
Fixed Charges	\$24,224	\$24,185	\$21,445	\$21,240	\$21,300
Capital Outlay	\$0	\$0	\$5,000	\$3,000	\$5,000
Other Expense	\$643	\$610	\$64	\$270	\$50
	\$367,543	\$359,995	\$357,956	\$363,106	\$382,435
Public Service					
Salaries	\$339,292	\$303,577	\$325,129	\$321,036	\$408,462
Employee Benefits	\$80,055	\$75,256	\$62,363	\$72,361	\$83,678
Contractual Services	\$82,493	\$23,375	\$31,822	\$34,200	\$41,676
Materials & Supplies	\$151,869	\$127,362	\$427,274	\$540,106	\$519,364
Conference & Meeting Exp	\$3,086	\$1,073	\$2,064	\$8,420	\$8,380
Fixed Charges	\$9,010	\$9,477	\$14,063	\$14,250	\$16,128
Utilities	\$118	\$281	\$176	\$250	\$125
Capital Outlay	\$0	\$0	\$44,767	\$22,467	\$14,000
Other Expense	\$2,363	\$1,077	\$624	\$1,000	\$300
	\$668,286	\$541,478	\$908,283	\$1,014,090	\$1,092,113
Transfers & Contingency					
Transfers	\$0	\$0	\$60,000	\$1,700	\$0
Budget Contingency	\$0	\$0	\$0	\$9,531	\$4,667
	<del></del>	\$0	\$60,000	\$11,231	\$4,667
Auxiliary Enterprises Expenditures	\$1,326,560	\$1,120,980	\$1,336,572	\$1,398,760	\$1,489,548



#### **Restricted Purposes Fund**

		Revenues			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
State Government Sources					
ICCB CTE Formula Grant	\$0	\$0	\$23,690	\$0	\$0
	\$0	\$0	\$23,690	\$0	\$0
Financial Aid	·	·		·	·
Financial Aid	\$7,265,980	\$6,670,253	\$6,441,617	\$6,640,870	\$6,363,476
	\$7,265,980	\$6,670,253	\$6,441,617	\$6,640,870	\$6,363,476
Investment Revenue					
Int on Cash/IL Funds Acc	\$119	\$302	\$537	\$325	\$600
Interest on Investments	\$902	\$750	\$1,149	\$0	\$0
	\$1,022	\$1,052	\$1,687	\$325	\$600
Other Revenue		. ,			·
FND-Miscellaneous	\$0	\$0	\$0	\$5,450	\$0
FundBalanceAppropriation	\$71,539	\$0	\$0	\$7,000	\$0
Gifts/Donations	\$99,687	\$54,682	\$28,421	\$178,529	\$15,000
Grants Revenue	\$1,196,619	\$1,340,580	\$1,366,087	\$3,128,783	\$1,499,900
PIE-College Fair Rev	\$7,602	\$0	\$0	\$0	\$0
PIE-Contributions	\$1,888	\$0	\$0	\$0	\$0
PIE-Partners Salute	\$6,310	\$0	\$0	\$0	\$0
PIE-Youth Leadership	\$6,600	\$0	\$0	\$0	\$0
Revenue-Contractual	\$220,565	\$74,981	\$1,000	\$5,000	\$0
Revenue-Misc/OtherSource	\$9,400	\$10,168	\$16,339	\$0	\$0
Sale of Equipment	\$12,414	\$900	\$2,500	\$0	\$0
Transfer In	\$113,500	\$121,245	\$49,145	\$474,460	\$0
	\$1,746,124	\$1,602,557	\$1,463,492	\$3,799,222	\$1,514,900
Restricted Purposes Fund Revenues	\$9,013,125	\$8,273,862	\$7,930,485	\$10,440,417	\$7,878,976

	E	xpenditures			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Academic Support					
Salaries	\$12,302	\$14,462	\$15,713	\$28,472	\$0
Employee Benefits	\$55	\$0	\$0	\$0	\$0
Materials & Supplies	\$0	\$8,295	\$1,500	\$0	\$0
Capital Outlay	\$1,980	\$1,382	\$0	\$30,641	\$0
	\$14,337	\$24,139	\$17,213	\$59,113	\$0
Childcare Services					
Salaries	\$2,405	\$938	\$0	\$0	\$0
Materials & Supplies	\$5,163	\$0	\$0	\$0	\$0
Capital Outlay	\$790	\$0	\$0	\$0	\$0
	\$8,358	\$938	\$0	\$0	\$0
Expenses					
Salaries	\$0	\$0	\$2,622	\$3,390	\$0
Contractual Services	\$4,216	\$0	\$0	\$0	\$0
Materials & Supplies	\$2,912	\$0	\$0	\$1,300	\$0
Capital Outlay	\$40,543	\$0	\$0	\$106,925	\$0
	\$47,671	\$0	\$2,622	\$111,615	\$0
Financial Aid					
Salaries	\$2,663	\$4,544	\$2,380	\$13,361	\$57,965
Financial Aid Expense	\$7,196,523	\$6,634,025	\$6,381,613	\$6,566,980	\$6,299,511
	\$7,199,186	\$6,638,568	\$6,383,993	\$6,580,341	\$6,357,476
Institutional Support					



#### **Restricted Purposes Fund**

Institutional Support		ixestiic	cca i ai poses	, i dila		
Employee Benefits	Institutional Support					
Contractual Services   \$1,766   \$6,383   \$500   \$5,000   \$5,000   \$5,000   \$1,000	Salaries	\$143,164	\$17,805	\$17,209	\$12,804	\$8,000
Materials & Supplies	Employee Benefits	\$44,748	\$2,598	\$2,884	\$2,445	\$2,800
Conference & Meeting Exp         \$8,000         \$5,290         \$2,110         \$14,460         \$10,00           Fixed Charges         \$25,209         \$0 <td>Contractual Services</td> <td>\$1,766</td> <td>\$6,383</td> <td>\$500</td> <td>\$5,000</td> <td>\$5,000</td>	Contractual Services	\$1,766	\$6,383	\$500	\$5,000	\$5,000
Fixed Charges	Materials & Supplies	\$6,713	\$140	\$0	\$25,450	\$12,600
Substitution	Conference & Meeting Exp	\$8,000	\$5,290	\$2,110	\$14,460	\$10,000
Utilities	Fixed Charges	\$25,209	\$0	\$0	\$0	\$0
Sapiral Outlay	Utilities	\$41	\$0	\$0	\$0	
Salaries	Capital Outlay	\$10,599	\$8,247	\$0	\$217,955	
Salaries		\$240,240	\$40,462	\$22,703	\$278,113	\$38,400
Employee Benefits	Instruction					
Employee Benefits         \$42,974         \$11,555         \$12,299         \$58,927         \$35,000           Contractual Services         \$13,500         \$23,665         \$69,945         \$409,105         \$150,000           Materiak & Supplies         \$38,052         \$61,929         \$45,103         \$141,283         \$65,000           Conference & Meeting Exp         \$4,678         \$1,115         \$1,520         \$3,054         \$30           Fixed Charges         \$3,678         \$5,215         \$5,505         \$67,810         \$112,000           Capital Outlay         \$97,743         \$69,299         \$135,108         \$629,103         \$112,000           Public Service           Salaries         \$225,731         \$131,518         \$3,3610         \$106,547         \$5,000           Employee Benefits         \$56,694         \$49,494         \$7,225         \$25,515         \$12,000           Contractual Services         \$23,198         \$28,128         \$0         \$272,350         \$5,000           Materials & Supplies         \$41,688         \$11,104         \$0         \$2,060         \$50           Fixed Charges         \$10,888         \$11,110         \$0         \$2,060         \$0 <t< td=""><td>Salaries</td><td>\$253,937</td><td>\$143,175</td><td>\$221,211</td><td>\$273,333</td><td>\$168,000</td></t<>	Salaries	\$253,937	\$143,175	\$221,211	\$273,333	\$168,000
Contractual Services         \$13,050         \$23,655         \$69,945         \$408,105         \$150,000           Materials & Supplies         \$38,052         \$61,929         \$45,103         \$141,283         \$65,000           Conference & Meeting Exp         \$4,678         \$1,115         \$1,520         \$3,054         \$0           Fixed Charges         \$3,678         \$5,215         \$5,305         \$67,810         \$112,000           Capital Outlay         \$97,743         \$69,299         \$135,108         \$629,103         \$112,000           Capital Charges         \$454,567         \$315,954         \$490,521         \$1,581,616         \$545,000           Public Service           Salares         \$225,731         \$131,518         \$33,610         \$106,547         \$5,000           Employee Benefits         \$56,694         \$49,494         \$7,225         \$25,515         \$1,200           Contractual Services         \$23,198         \$28,128         \$0         \$272,535         \$5,000           Materials & Supplies         \$47,651         \$30,256         \$3,076         \$59,105         \$2,000           Conference & Meeting Exp         \$17,858         \$11,104         \$0         \$2,000         \$0	Employee Benefits	\$42,974				\$35,000
Materials & Supplies   \$38,052   \$61,929   \$45,103   \$111,283   \$65,000     Conference & Meeting Exp   \$4,678   \$1,115   \$1,520   \$3,054   \$9.00     Fixed Charges   \$3,678   \$5,215   \$5,305   \$57,810   \$15,000     Capital Outlay   \$97,743   \$69,299   \$135,108   \$629,103   \$112,000     Public Service   \$454,567   \$315,954   \$490,521   \$1,581,616   \$5545,000     Public Service   \$225,731   \$131,518   \$33,610   \$10,647   \$5,000     Employee Benefits   \$56,694   \$49,494   \$7,225   \$25,515   \$1,200     Contractual Services   \$23,198   \$28,128   \$0   \$272,350   \$5,000     Materials & Supplies   \$47,651   \$30,256   \$3,076   \$59,105   \$2,000     Conference & Meeting Exp   \$17,858   \$11,104   \$0   \$2,060   \$0     Fixed Charges   \$48,650   \$6,950   \$0   \$43,546   \$0     Utilities   \$3,064   \$2,221   \$0   \$0   \$0   \$0     Capital Outlay   \$0   \$0   \$0   \$18,000   \$0     Cher Expense   \$9.88,892   \$130,587   \$44,172   \$527,122   \$13,200     Student Activities   \$382,845   \$259,671   \$44,172   \$527,122   \$13,200     Employee Benefits   \$88,892   \$130,587   \$143,952   \$289,272   \$75,000     Employee Benefits   \$26,167   \$33,635   \$42,106   \$44,614   \$15,000     Contractual Services   \$41,50   \$33,675   \$51,75   \$11,578   \$9.00     Materials & Supplies   \$6,883   \$12,988   \$5,049   \$9,073   \$2,500     Conference & Meeting Exp   \$11,603   \$17,109   \$24,333   \$36,514   \$0     Capital Outlay   \$0   \$0   \$0   \$0   \$0,00   \$0,00     Employee Benefits   \$137,550   \$199,746   \$128,826   \$181,363   \$185,000     Contractual Services   \$99,823   \$151,494   \$188,670   \$239,327   \$115,000     Materials & Supplies   \$6,683   \$16,951   \$19,661   \$17,012   \$13,000     Materials & Supplies   \$6,663   \$16,951   \$19,661   \$17,012   \$13,000     Materials & Supplies   \$6,683   \$156,951   \$19,661   \$17,012   \$13,000     Materials & Supplies   \$6,663   \$15,951   \$19,661   \$17,012   \$13,000     Contractual Services   \$99,823   \$151,494   \$188,670   \$239,327   \$115,000     Contractual Services   \$9,923   \$151,900   \$50,000     Contractual Services	Contractual Services			\$69,945		
Conference & Meeting Exp         \$4,678         \$1,115         \$1,520         \$3,054         \$0           Fixed Charges         \$3,678         \$5,215         \$5,305         \$67,810         \$115,000           Capital Outlay         \$97,743         \$69,299         \$135,108         \$629,103         \$112,000           Public Service           Salaries         \$225,731         \$131,518         \$33,610         \$106,547         \$5,000           Employee Benefits         \$56,694         \$49,494         \$7,225         \$25,515         \$1,200           Contractual Services         \$23,198         \$28,128         \$0         \$227,350         \$5,000           Materials & Supplies         \$47,651         \$30,256         \$3,076         \$59,105         \$2,000           Conference & Meeting Exp         \$17,858         \$11,104         \$0         \$2,060         \$0           Fixed Charges         \$8,650         \$6,950         \$0         \$43,546         \$0           Utilities         \$3,064         \$2,221         \$0         \$0         \$0           Other Expense         \$3,064         \$2,221         \$0         \$0         \$0           Salaries         \$8,892         \$130,587 <td< td=""><td>Materials &amp; Supplies</td><td></td><td></td><td></td><td>\$141,283</td><td></td></td<>	Materials & Supplies				\$141,283	
Fixed Charges	Conference & Meeting Exp				\$3,054	
Public Service	Fixed Charges					
\$454,567   \$315,954   \$490,521   \$1,581,616   \$545,000	Capital Outlay					\$112,000
Public Service						
Employee Benefits \$56,694 \$49,494 \$7,225 \$25,515 \$1,200 Contractual Services \$23,198 \$28,128 \$0 \$772,350 \$5,000 Materials & Supplies \$47,651 \$30,256 \$3,076 \$59,105 \$2,000 Conference & Meeting Exp \$17,858 \$11,104 \$0 \$2,060 \$0 \$0 \$60 \$60 \$60 \$60 \$60 \$60 \$60 \$6	Public Service		, ,			, ,
Employee Benefits         \$56,694         \$49,494         \$7,225         \$25,515         \$1,200           Contractual Services         \$23,198         \$28,128         \$0         \$272,350         \$5,000           Materials & Supplies         \$47,651         \$30,256         \$3,076         \$59,105         \$2,000           Conference & Meeting Exp         \$17,858         \$11,104         \$0         \$2,060         \$0           Fixed Charges         \$8,650         \$6,950         \$0         \$43,546         \$0           Utilities         \$3,064         \$2,221         \$0         \$0         \$0           Capital Outlay         \$0         \$0         \$0         \$0           Cher Expense         \$0         \$0         \$0         \$0           Cher Expense         \$0         \$0         \$260         \$0         \$0           Cher Expense         \$0         \$0         \$260         \$0         \$0           Capital Outlay         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$13,200         \$0         \$13,200         \$1         \$0         \$0         \$13,200         \$0         \$1,200         \$0         \$1,200	Salaries	\$225,731	\$131,518	\$33,610	\$106,547	\$5,000
Contractual Services         \$23,198         \$28,128         \$0         \$272,350         \$5,000           Materials & Supplies         \$47,651         \$30,256         \$3,076         \$59,105         \$2,000         \$0           Conference & Meeting Exp         \$17,858         \$11,104         \$0         \$2,060         \$0           Fixed Charges         \$8,650         \$6,950         \$0         \$43,546         \$0           Utilities         \$3,064         \$2,221         \$0         \$0         \$0           Capital Outlay         \$0         \$0         \$0         \$0         \$0           Other Expense         \$0         \$0         \$260         \$0         \$0           Other Expense         \$0         \$0         \$250         \$12,000         \$0           Student Activities           Salaries         \$88,892         \$130,587         \$143,952         \$289,272         \$75,000           Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Conference & Meeting Exp         \$11,603         \$17,109         \$24,333         \$36,514         \$0           Capital Outlay         \$0         \$0         \$5,00	Employee Benefits				· ·	
Materials & Supplies         \$47,651         \$30,256         \$3,076         \$59,105         \$2,000           Conference & Meeting Exp         \$17,858         \$11,104         \$0         \$2,060         \$0           Fixed Charges         \$8,650         \$6,950         \$0         \$43,546         \$0           Utilities         \$3,064         \$2,221         \$0         \$0         \$0           Capital Outlay         \$0         \$0         \$0         \$0         \$0           Other Expense         \$0         \$0         \$260         \$0         \$0           Other Expense         \$0         \$0         \$20         \$0         \$0           Student Activities         \$382,845         \$259,671         \$44,172         \$527,122         \$13,200           Salaries         \$88,892         \$130,587         \$143,952         \$289,272         \$75,000           Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500 <t< td=""><td>Contractual Services</td><td></td><td></td><td></td><td></td><td></td></t<>	Contractual Services					
Conference & Meeting Exp         \$17,858         \$11,104         \$0         \$2,060         \$0           Fixed Charges         \$8,650         \$6,950         \$0         \$43,546         \$0           Utilities         \$3,064         \$2,221         \$0         \$0         \$0           Capital Outlay         \$0         \$0         \$0         \$18,000         \$0           Other Expense         \$0         \$0         \$260         \$0         \$0           Student Activities         \$382,845         \$259,671         \$44,172         \$527,122         \$13,000           Student Activities         \$388,892         \$130,587         \$143,952         \$289,272         \$75,000           Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0	Materials & Supplies					
Fixed Charges	Conference & Meeting Exp					
Utilities	Fixed Charges					
Capital Outlay         \$0         \$0         \$0         \$18,000         \$0           Other Expense         \$0         \$0         \$260         \$0         \$0           \$382,845         \$259,671         \$44,172         \$527,122         \$13,200           Student Activities           Salaries         \$88,892         \$130,587         \$143,952         \$289,272         \$75,000           Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$7,000         \$0           Student Services         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670 <td< td=""><td>_</td><td></td><td></td><td></td><td></td><td></td></td<>	_					
Other Expense         \$0         \$0         \$260         \$0         \$0           Student Activities         \$382,845         \$259,671         \$44,172         \$527,122         \$13,200           Salaries         \$88,892         \$130,587         \$143,952         \$289,272         \$75,000           Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$111,603         \$17,109         \$24,833         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           Student Services         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681	Capital Outlay					
Student Activities         \$382,845         \$259,671         \$44,172         \$527,122         \$13,200           Salaries         \$88,892         \$130,587         \$143,952         \$289,272         \$75,000           Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           Capital Outlay         \$137,695         \$197,994         \$220,665         \$398,050         \$92,500           Student Services           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials	·					
Student Activities           Salaries         \$88,892         \$130,587         \$143,952         \$289,272         \$75,000           Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           Student Services           Salaries           \$137,695         \$197,994         \$220,665         \$398,050         \$92,500           Student Services           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies <t< td=""><td>·</td><td></td><td></td><td></td><td></td><td></td></t<>	·					
Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           \$137,695         \$197,994         \$220,665         \$398,050         \$92,500           Student Services           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Capital Outlay	Student Activities	. ,	, ,			, ,
Employee Benefits         \$26,167         \$33,635         \$42,106         \$44,614         \$15,000           Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           Student Services           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000	Salaries	\$88,892	\$130,587	\$143,952	\$289,272	\$75,000
Contractual Services         \$4,150         \$3,675         \$5,175         \$11,578         \$0           Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           Student Services           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense <td>Employee Benefits</td> <td></td> <td></td> <td></td> <td>· ·</td> <td></td>	Employee Benefits				· ·	
Materials & Supplies         \$6,883         \$12,988         \$5,049         \$9,073         \$2,500           Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           \$137,695         \$197,994         \$220,665         \$398,050         \$92,500           Student Services           Salaries           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$5,778         \$0         \$0         \$0 <td< td=""><td>Contractual Services</td><td></td><td></td><td></td><td></td><td></td></td<>	Contractual Services					
Conference & Meeting Exp         \$11,603         \$17,109         \$24,383         \$36,514         \$0           Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           Student Services         Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           Transfers & Contingency         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         <	Materials & Supplies					
Capital Outlay         \$0         \$0         \$0         \$7,000         \$0           \$137,695         \$197,994         \$220,665         \$398,050         \$92,500           Student Services           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           Transfers & Contingency           Transfers         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency <td>Conference &amp; Meeting Exp</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Conference & Meeting Exp					
Student Services         \$137,695         \$197,994         \$220,665         \$398,050         \$92,500           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           Transfers & Contingency         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Student Services           Salaries         \$345,407         \$280,659         \$305,273         \$402,269         \$433,400           Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency         \$0         \$0         \$0         \$6,000           Budget Contingency         \$0         \$0         \$9,218         \$7,000         \$6,000           \$251         \$171,485         \$9,218         \$7,325	,					
Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency           \$0         \$0         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976	Student Services	, ,	,	. ,	, ,	, ,
Employee Benefits         \$137,550         \$109,746         \$128,826         \$181,363         \$185,000           Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency           \$0         \$0         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976	Salaries	\$345,407	\$280,659	\$305,273	\$402,269	\$433,400
Contractual Services         \$99,823         \$151,494         \$188,670         \$239,327         \$115,000           Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency           \$0         \$0         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$9,218         \$7,000         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976	Employee Benefits					
Materials & Supplies         \$6,653         \$16,951         \$19,681         \$17,012         \$13,000           Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           Other Expense         \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency           Transfers         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$0         \$325         \$0           \$251         \$171,485         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976						
Conference & Meeting Exp         \$1,464         \$5,565         \$16,631         \$21,450         \$55,000           Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency           \$udget Contingency         \$0         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$9,218         \$7,000         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976						
Fixed Charges         \$42,554         \$54,156         \$53,434         \$35,700         \$25,000           Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency           \$0         \$0         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$0         \$325         \$0           \$251         \$171,485         \$9,218         \$7,325         \$6,000           \$251         \$171,485         \$9,218         \$7,325         \$6,000           \$251         \$171,485         \$9,218         \$7,325         \$6,000           \$251         \$171,485         \$9,218         \$7,325         \$6,000           \$251         \$171,485         \$9,218         \$7,325         \$6,000           \$251         \$1,485         \$9,218         \$7,325         \$6,000           \$251         \$251         \$251         \$251         \$251         \$251         \$251         \$251         \$251 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Capital Outlay         \$0         \$770         \$3,573         \$0         \$0           Other Expense         \$0         \$5,778         \$0         \$0         \$0           \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency           \$0         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$325         \$0           \$251         \$171,485         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976						
Other Expense         \$0         \$5,778         \$0         \$0         \$0           \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency           Transfers         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$325         \$0           \$251         \$171,485         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976	5					
Transfers & Contingency         \$633,451         \$625,118         \$716,089         \$897,121         \$826,400           Transfers & Contingency         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$325         \$0           \$251         \$171,485         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976						
Transfers & Contingency           Transfers         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$0         \$325         \$0           \$251         \$171,485         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976	P. C.					
Transfers         \$251         \$171,485         \$9,218         \$7,000         \$6,000           Budget Contingency         \$0         \$0         \$0         \$325         \$0           \$251         \$171,485         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976	Transfers & Contingency	, ,	1 7	, .,	1 7	1.5 .,
Budget Contingency         \$0         \$0         \$0         \$325         \$0           \$251         \$171,485         \$9,218         \$7,325         \$6,000           Restricted Purposes Fund         \$9,118,601         \$8,274,329         \$7,907,197         \$10,440,417         \$7,878,976		\$251	\$171.485	\$9.218	\$7.000	\$6.000
\$251 \$171,485 \$9,218 \$7,325 \$6,000  Restricted Purposes Fund \$9,118,601 \$8,274,329 \$7,907,197 \$10,440,417 \$7,878,976						
Restricted Purposes Fund \$9,118,601 \$8,274,329 \$7,907,197 \$10,440,417 \$7,878,976	<i>z</i> ,					
	Restricted Purposes Fund					
	Expenditures	· ·	• • •	• • •	• • •	· · ·



#### **Working Cash Fund**

		Revenues			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Investment Revenue					
Interest on Working Cash	\$9,462	\$31,241	\$92,354	\$50,000	\$160,000
	\$9,462	\$31,241	\$92,354	\$50,000	\$160,000
Other Revenue					
Bond Proceeds	\$3,000,000	\$0	\$0	\$0	\$0
	\$3,000,000	<u>\$0</u>	<u> </u>	\$0	\$0
Working Cash Fund Revenues	\$3,009,462	\$31,241	\$92,354	\$50,000	\$160,000
	E	xpenditures			
	1516	1617	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Transfers & Contingency					
Transfers	\$9,462	\$31,241	\$92,354	\$50,000	\$160,000
	\$9,462	\$31,241	\$92,354	\$50,000	\$160,000
Working Cash Fund Expenditures	\$9.462	\$31.241	\$92.354	\$50.000	\$160,000



#### **Trust & Agency Fund**

		Revenues			
	1516	1617 Actual	1718 Actual	1819 Budget	1920 Budget
	Actual	ACLUAI	Actual	Buuget	Buuget
Club Revenue					
Club Revenue	\$30,682	\$19,612	\$29,413	\$37,339	\$26,000
	\$30,682	\$19,612	\$29,413	\$37,339	\$26,000
Investment Revenue					
Int on Cash/IL Funds Acc	\$150 	<u>\$0</u>	\$4,257	\$0	\$2,500
	\$150	\$0	\$4,257	\$0	\$2,500
Other Revenue	<b>450 500</b>	±40,000	AC2 111	<b>474.033</b>	ACC 420
Contributions	\$50,500	\$48,000	\$62,111	\$74,032	\$66,430
Gifts/Donations	\$0	\$0	\$1	\$200	\$0
PIE-8th Grd Career Fair	\$0	\$0	\$485	\$690	\$500
PIE-College Fair Rev	\$0	\$2,366	\$2,087	\$5,000	\$1,425
PIE-Partners Salute	\$0	\$2,968	\$0	\$0	\$0
PIE-Youth Leadership	\$0	\$2,162	\$1,900	\$3,000	\$2,200
Transfer In	\$980	\$15,995	\$2,660	\$400	\$0
	\$51,480	\$71,491	\$69,243	\$83,322	\$70,555
Trust & Agency Fund Revenues	\$82,312	\$91,103	\$102,913	\$120,661	\$99,055
	E,	xpenditures			
	1516	1617	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Institutional Support				-	
Materials & Supplies	\$0	\$30	\$0	\$0	\$0
·· —	\$0	\$30	\$0	\$0	\$0
Public Service	•		•		
Contractual Services	\$0	\$4,891	\$2,488	\$6,030	\$2,925
Materials & Supplies	\$0	\$1,879	\$1,378	\$2,355	\$925
Conference & Meeting Exp	\$0	\$726	\$104	\$125	\$275
Fixed Charges	<b>\$</b> 0	\$0	\$157	\$180	\$0
_	\$0	\$7,496	\$4,127	\$8,690	\$4,125
Student Organizations	•		. ,	. ,	. ,
Contractual Services	\$30,049	\$19,322	\$26,669	\$22,600	\$32,055
Materials & Supplies	\$29,699	\$30,782	\$47,216	\$68,361	\$51,875
Conference & Meeting Exp	\$15,132	\$13,489	\$13,450	\$14,060	\$8,500
Capital Outlay	\$675	\$15, 165	\$0	\$11,000	\$0,500 \$0
Other Expense	\$5,628	\$4,020	\$4,535	\$3,350	\$2,500
	\$81,182	\$67,613	\$91,870	\$108,371	\$94,930
Transfers & Contingency	<b>Φ01,102</b>	φυ/,υ13	φ <b>31,</b> 0/0	<b>Φ100,3/1</b>	φ <b>5</b> π,930
• •	4000	415.005	AC 017	42.600	+0
Transfers	\$980	\$15,995	\$6,917	\$3,600	\$0

\$15,995

\$91,134

\$6,917

\$102,913

\$3,600

\$120,661

\$0

\$99,055

\$980

\$82,162

Trust & Agency Fund Expenditures



#### **Audit Fund**

		Revenues			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Local Government Sources					
Current Taxes	\$71,560	\$85,622	\$63,486	\$64,800	\$65,906
Interest on Taxes	\$4	\$10	\$7	\$10	\$25
	\$71,564	\$85,631	\$63,493	\$64,810	\$65,931
Investment Revenue	4. =/	7-5/	4.50, .55	40./0=0	4.27.22
Int on Cash/IL Funds Acc	\$65	\$269	\$918	\$600	\$800
	\$65	\$269	\$918	\$600	\$800
Audit Fund Revenues	\$71,629	\$85,901	\$64,411	\$65,410	\$66,731
	E	xpenditures			
	1516	1617	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Institutional Support					
Salaries	\$13,294	\$13,353	\$6,797	\$6,930	\$7,210
Employee Benefits	\$3,048	\$3,315	\$1,924	\$1,663	\$1,910
Contractual Services	\$45,800	\$45,200	\$46,600	\$48,000	\$45,500
	\$62,142	\$61,868	\$55,321	\$56,593	\$54,620
Transfers & Contingency					
Budget Contingency	\$0	\$0	\$0	\$8,817	\$12,111
	\$0	\$0	\$0	\$8,817	\$12,111
Audit Fund Expenditures	\$62,142	\$61,868	\$55,321	\$65,410	\$66,731



#### **Liability, Protection & Settlement Fund**

	1516	Revenues	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Student Tuition & Fees					
Insurance-StudentFees	\$16,920	\$13,404	\$10,584	\$13,000	\$13,000
insurance-studenti ees	\$16,920	\$13,404	\$10,584	\$13,000	\$13,000
Local Government Sources	\$10,920	<b>ў1</b> 3, тот	\$10,504	\$15,000	\$15,000
Current Taxes	\$1,448,205	\$1,656,757	\$1,571,114	\$1,848,275	\$1,924,979
Interest on Taxes	\$121	\$191	\$181	\$150	\$700
<del>-</del>	\$1,448,326	\$1,656,948	\$1,571,295	\$1,848,425	\$1,925,679
Investment Revenue					
Int on Cash/IL Funds Acc	\$1,215	\$8,005	\$21,261	\$10,000	\$18,000
Interest on Investments	\$26	\$100	\$50 	\$25	\$100
Other Revenue	\$1,241	\$8,105	\$21,312	\$10,025	\$18,100
FundBalanceAppropriation	\$0	\$0	\$0	\$65,538	\$0
·· · · —	\$0	<u>\$0</u>	 \$0	\$65,538	\$0
Liability & Protection Revenues	\$1,466,487	\$1,678,458	\$1,603,191	\$1,936,988	\$1,956,779
		Expenditures			
			1718	1819	1920
	1516 Actual	1617 Actual	Actual	Budget	Budget
Institutional Support	110000	710000			
Salaries	\$458,182	\$637,630	\$476,499	\$551,503	\$517,340
Employee Benefits	\$287,535	\$322,345	\$302,938	\$304,170	\$295,190
Contractual Services	\$265,439	\$297,457	\$254,129	\$264,495	\$67,200
Materials & Supplies	\$5,821	\$7,860	\$31,140	\$35,790	\$14,900
Conference & Meeting Exp	\$1,484	\$7,000 \$0	\$3,374	\$3,250	\$15,750 \$15,750
Fixed Charges	\$236,460	\$234,280	\$205,732	\$275,000	\$275,000
Utilities	\$0	\$0	\$0 \$0	\$1,900	\$275,000
Capital Outlay	\$0	\$0	\$0	\$5,000	\$0
_	\$1,254,921	\$1,499,572	\$1,273,812	\$1,441,108	\$1,185,380
Public Safety	¥-/-0 ./5	4-7.00707-	4-7-7-070-1	4-77-00	42/200/000
Salaries	\$0	\$0	\$0	\$36,700	\$156,716
Employee Benefits	\$0	\$0 \$0	\$0 \$0	\$10,688	\$14,510
Contractual Services	\$0	\$0	\$0	\$2,500	\$152,000
Materials & Supplies	\$0 \$0	\$0 \$0	\$0 \$0	\$12,650	\$12,775
Conference & Meeting Exp	\$0 \$0	\$0 \$0	\$0 \$0	\$12,030 \$0	\$5,500
Capital Outlay	\$0 \$0	\$0 \$0	\$0 \$0	\$65,500	\$5,000 \$5,000
	\$0 \$0	\$0 \$0	\$0 \$0	\$128,038	\$346,501
Transfers & Contingency	40	40	40	Ψ120,000	Ψ3 .3,301
Budget Contingency	\$0	\$0	\$0	\$367,842	\$424,898
	<del>\$0</del>	<del>\$0</del> _	<del>\$0</del> _	\$367,842	\$424,898
Liability & Protection	\$1,254,921	\$1,499,572	\$1,273,812	\$1,936,988	\$1,956,779
Expenditures	• •		• •	• •	



#### **Brush College LLC**

		Revenues			
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Auxiliary Enterprises					
Special Event Revenue	\$0	\$0	\$85,885	\$250	\$35,000
· -	\$0	\$0	\$85,885	\$250	\$35,000
Other Revenue	,	,	, ,	,	, ,
Facility Rental	\$0	\$7,627	\$6,622	\$5,500	\$3,500
_	\$0	\$7,627	\$6,622	\$5,500	\$3,500
Investment Revenue	·			. ,	
Int on Cash/IL Funds Acc	\$0	\$76	\$253	\$500	\$250
_	\$0	<u>\$76</u>	\$253	\$500	\$250
Other Revenue					
Farm Revenue	\$0	\$22,085	\$15,250	\$25,000	\$8,000
FundBalanceAppropriation	\$0	\$0	\$0	\$21,615	\$33,815
Gifts/Donations	\$0	\$100,000	\$0	\$0	\$0
In-Kind Contributions	\$0	\$22,500	\$0	\$0	\$0
Reimbursed Expenditures	\$0	\$1,441	\$1,983	\$0	\$12,000
Revenue-Contractual	\$0	\$0	\$11,250	\$0	\$12,000
Revenue-Misc/OtherSource	\$0	\$122,629	\$250	\$0	\$0
_	\$0	\$268,655	\$28,733	\$46,615	\$65,815
Brush College LLC Revenues	\$0	\$276,358	\$121,493	\$52,865	\$104,565

Expenditures					
	1516 Actual	1617 Actual	1718 Actual	1819 Budget	1920 Budget
Public Service					
Contractual Services	\$0	\$226,072	\$95,593	\$4,020	\$15,070
Materials & Supplies	\$0	\$3,130	\$7,437	\$2,195	\$9,195
Conference & Meeting Exp	\$0	\$515	\$0	\$600	\$100
Fixed Charges	\$0	\$35,380	\$34,825	\$20,000	\$35,000
Utilities	\$0	\$30,785	\$44,183	\$25,850	\$45,000
Capital Outlay	\$0	\$96,286	\$99,500	\$0	\$0
Other Expense	\$0	\$90	\$72	\$200	\$200
	\$0	\$392,258	\$281,610	\$52,865	\$104,565
Brush College LLC Expenditures	\$0	\$392,258	\$281,610	\$52.865	\$104,565



#### **Macon County Law Enforcement Training Center**

	R	Revenues			
	1516	1617	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Auxiliary Enterprises					
Basic Corrections Acad	\$0	\$0	\$88,480	\$312,000	\$233,600
Basic Law Enforce Acad	\$0	\$0	\$359,845	\$810,000	\$915,954
Misc Law Enforce Trng	\$0	\$0	\$3,760	\$8,700	\$210,565
Uniform/Lodging Reimburs	\$0	\$0	\$25,896	\$72,200	\$59,007
Other Revenue	\$0	\$0	\$477,982	\$1,202,900	\$1,419,126
Gifts/Donations	\$0	\$0	\$341,057	\$140,100	\$185,000
Revenue-Misc/OtherSource	\$0	\$0	\$1,600	\$1,200	\$9,700
	\$0	\$0	\$342,656	\$141,300	\$194,700
Law Enforcement Trng Ctr Revenues	\$0	\$0	\$820,638	\$1,344,200	\$1,613,826
	E	xpenditures			
	1516	1617	1718	1819	1920
	Actual	Actual	Actual	Budget	Budget
Facilities & Maintenance					
Salaries	\$0	\$0	\$1,210	\$5,000	\$57,289
Employee Benefits	\$0	\$0	\$0	\$0	\$29,267
Contractual Services	\$0	\$0	\$30,267	\$78,350	\$61,960
Materials & Supplies	\$0	\$0	\$20,425	\$31,025	\$14,990
Utilities	\$0	\$0	\$33,033	\$59,140	\$63,700
Capital Outlay	\$0	\$0	\$35,410	\$2,500	\$0
	\$0	\$0	\$120,345	\$176,015	\$227,206
Law Enforcement Center					
Salaries	\$0	\$0	\$244,039	\$520,627	\$578,003
Employee Benefits	\$0	\$0	\$13,577	\$26,845	\$64,366
Contractual Services	\$0	\$0	\$119,122	\$282,620	\$432,490
Materials & Supplies	\$0	\$0	\$127,346	\$273,700	\$170,149
Conference & Meeting Exp	\$0	\$0	\$223	\$6,500	\$5,500
Fixed Charges	\$0	\$0	\$1,157	\$3,000	\$1,450
Utilities	\$0	\$0	\$1,080	\$1,440	\$1,440
Capital Outlay	\$0	\$0	\$166,529	\$42,100	\$16,000
Other Expense	\$0	\$0	\$0	\$11,353	\$6,500
	\$0	\$0	\$673,072	\$1,168,185	\$1,275,898
Transfers & Contingency					
Budget Contingency	<b>\$0</b>	\$0	\$0	\$0	\$110,722
	\$0	\$0	\$0	\$0	\$110,722
Law Enforcement Trng Ctr	\$0	\$0	\$793,418	\$1,344,200	\$1,613,826

Law Enforcement Trng Ctr Expenditures

#### RICHLAND COMMUNITY COLLEGE DISTRICT NO. 537 ONE COLLEGE PARK DECATUR, ILLINOIS 62521

#### RESOLUTION NO. 19-7: RESOLUTION ADOPTING FISCAL YEAR 2020 BUDGET

WHEREAS, the Board of Trustees of Community College District No. 537 (Richland Community College), Counties of Macon, Christian, DeWitt, Logan, Moultrie, Piatt, Sangamon, and Shelby, and State of Illinois, caused to be prepared in tentative form a budget, and the Secretary of said Board has made the said budget conveniently available to public inspection for at least 30 days prior to final action thereon, and

WHEREAS, a public hearing was held as to such budget on the 18th day of June, 2019, notice of said hearing having been given at least 30 days prior thereto as required by law and all other legal requirements having been complied with,

#### NOW, THEREFORE, BE IT RESOLVED THAT

- (1) The fiscal year of said Community College District be and the same hereby is fixed and declared to begin July 1, 2019, and to end June 30, 2020, and
- (2) The budget of estimated sources and uses from each fund separately shall be as noted below and the same adopted as the budget of said Community College District No. 537 for the said fiscal year:

<u>Fund</u>	Sources	<u>Uses</u>
Education Fund	\$ 15,539,791	\$ 15,539,791
Operations and Maintenance Fund	\$ 2,130,812	\$ 2,130,812
Operations and Maintenance (Restricted)	\$ 1,463,708	\$ 1,463,708
Bond and Interest Fund	\$ 2,734,693	\$ 2,734,693
Auxiliary Enterprise	\$ 1,489,548	\$ 1,489,548
Restricted Purposes	\$ 7,878,976	\$ 7,878,976
Working Cash	\$ 160,000	\$ 160,000
Trust and Agency Fund	\$ 99,055	\$ 99,055
Audit	\$ 66,731	\$ 66,731
Liability, Protection and Settlement	\$ 1,956,779	\$ 1,956,779
Brush College, LLC	\$ 104,565	\$ 104,565
Macon Co. Law Enforcement Training Ctr.	\$ 1,613,826	\$ 1,613,826
	\$ 35,238,484	\$ 35,238,484

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COMMUNITY COLLEGE DISTRICT NO. 537 OF MACON, CHRISTIAN, DEWITT, LOGAN, MOULTRIE, PIATT, SANGAMON AND SHELBY COUNTIES, AND STATE OF ILLINOIS

E	BY:
	Dr. David Cooprider, Chairman
ATTEST:	
Randy Prince, Secretary	

DATE: June 18, 2019 (SEAL)